Bancassurance and Life Insurance Products: Distribution Models, Partnerships and Sales Conduct

10 – 14 May 2027
Paris - Right Bank business hotel



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Introduction:

Bancassurance and life insurance distribution partnerships underperform when branch staff sell policies they cannot explain, commission terms reward volume over fit, and early lapses erode the value both bank and insurer expected. This Core Concept course equips bank and insurer distribution teams to compare term, whole life, endowment, unit-linked and credit life products, choose a bancassurance operating model, negotiate partnership and remuneration terms, run needs-based sales with clear disclosure, and track persistency and conduct indicators. Participants build a Bancassurance Channel Blueprint and Sales Quality Scorecard.

Course Objectives:

- Compare term, whole life, endowment, unit-linked, credit life and retirement savings products by benefit design, cash value, charges and the customer need each one serves
- Select a referral, corporate agency, joint venture or integrated bancassurance model and justify the choice against the bank's customer base, capital and control appetite
- Negotiate partnership agreement clauses and commission, profit-share and clawback structures that reward persistency and sales quality as well as new premium
- Run a needs-based sales conversation with a documented fact-find, protection gap calculation, suitability record and clear product disclosure
- Detect mis-selling, early lapse and operational failure points between bank and insurer and design controls, service routines and remediation
- Track channel performance through penetration, premium per branch, persistency and complaint indicators and record the design in a Bancassurance Channel Blueprint and Sales Quality Scorecard

Target Audience:

- Managers responsible for insurance distribution strategy and partner relationships within retail and commercial banks
- Managers at life insurers who run bancassurance partnerships, account plans and branch support teams
- Product managers who design or adapt protection, savings and credit life products for sale through bank channels
- Sales managers who lead branch, telesales or specialist adviser teams selling life insurance products
- Managers responsible for sales quality, conduct monitoring and customer complaints across bank-insurer channels

Course Outline:

Day 1: Life Insurance and Savings Products Sold Through Banks

- Term Assurance Structures: Level, Decreasing and Renewable Cover
- Whole Life and Endowment Plans: Cash Value, Maturity Benefit and Surrender Value
- Unit-Linked Plans: Fund Choice, Policy Charges and Switching Rules
- Credit Life and Mortgage Protection Attached to Retail Lending
- Retirement Savings, Annuities and Family Takaful Alternatives at Overview

Day 2: Bancassurance Operating Models and Partnership Agreements

- Referral, Corporate Agency, Joint Venture and Integrated Model Comparison Matrix
- Single-Tie, Multi-Tie and Open-Architecture Product Shelf Decisions
- Partnership Agreement Clauses: Exclusivity, Term, Service Levels and Exit Rights
- Commission, Profit-Share and Volume Bonus Structures with Clawback Terms
- Joint Steering Committee Charter and Annual Business Plan Cycle

Day 3: Needs-Based Selling in the Branch and Remote Channels

- Customer Segmentation and Lead Generation from Bank Account Data
- Financial Needs Analysis Fact-Find and Protection Gap Calculation
- Suitability Assessment and Product Recommendation Record
- Key Features Document, Benefit Illustration and Cooling-Off Explanation
- Branch Staff, Relationship Manager and Specialist Adviser Role Split

Day 4: Conduct Risk, Persistency and Policy Servicing

- Mis-Selling Red Flags: Bundled Sales, Tied Lending Pressure and Vulnerable Customers
- Persistency Ratio Measurement and Early Lapse Cohort Analysis
- Welcome Calls, Mystery Shopping and Sales File Sampling Routines
- Complaint Root Cause Analysis and Customer Remediation Plans
- Operational Risk Controls over Premium Collection, Data Sharing and Claims Handover

Day 5: Channel Case Work and the Bancassurance Blueprint

- Channel KPI Dashboard Build: Penetration Rate, Premium per Branch and Persistency
- Retail Bank Case: Operating Model Selection and Insurer Tender Evaluation
- Remuneration Redesign Exercise Balancing Volume, Quality and Retention
- Sales Quality Scorecard Construction with Conduct and Service Indicators
- Bancassurance Channel Blueprint Drafting and Peer Challenge

Skills You Will Gain:

- Life Product Benefit Comparison
- Bancassurance Model Selection
- Partnership Term Negotiation
- Incentive Scheme Design
- Financial Needs Analysis
- Persistency Analysis
- Conduct Risk Monitoring
- Channel Performance Reporting

Why Attend This Course:

- Return with a Bancassurance Channel Blueprint and Sales Quality Scorecard tested on a realistic bank and insurer case
- Explain to branch teams and customers how each life policy works, what it costs and when it does not fit
- Challenge partnership and remuneration terms that push volume at the expense of retention and customer outcomes
- Compare bancassurance practice with bank and insurer peers from several markets and product mixes

Conclusion:

A bancassurance channel creates lasting value only when the right life insurance products reach the right customers, partners share rewards on terms that favour retention, and sales quality is measured as closely as premium. The one week move from products and operating models, through partnership agreements and needs-based selling, to conduct risk, persistency and servicing controls. The final day applies these methods to a retail bank case and produces a Bancassurance Channel Blueprint and Sales Quality Scorecard for use at work.