



Appeals and Enforcement of Judgments: Recourse, Judicial Notification and Execution

4 – 8 January 2027

Paris - Right Bank business hotel



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Introduction:

Appeals and enforcement of judgments are where many organisations lose what they won at first instance, or fail to reverse what they lost: recourse deadlines lapse unnoticed, appeal memoranda restate the defence instead of attacking the reasoning, notices are served defectively, and a money judgment sits unpaid because nobody traced the debtor's assets. This Core Concept course equips legal teams to dissect a judgment, choose and argue the right recourse, secure valid judicial notification and run execution to recovery. Participants produce an Appeal Memorandum and Judgment Enforcement Strategy for a case file.

Course Objectives:

- Dissect a judgment into its operative part, reasoning and findings of fact to decide what can be challenged and which recourse fits
- Map ordinary and extraordinary routes of recourse, their filing windows and suspensive effect into a post-judgment deadline docket
- Draft an appeal memorandum that frames grounds of error in law, fact and procedure and requests a precise remedy
- Argue a recourse orally before a panel, answer bench questions and rebut the respondent's submissions
- Serve process and judicial notices validly by personal, substituted, electronic or cross-border service and prove it on the record
- Plan execution of a judgment or arbitral award through enforceable titles, asset tracing, attachment, garnishment and work with enforcement officers

Target Audience:

- In-house lawyers who decide whether the organisation challenges or accepts an adverse ruling
 - Litigation staff who prepare recourse filings, bundles of grounds and hearing notes after judgment
 - Legal officers who track post-judgment time limits, service records and execution files
 - Debt recovery and collections legal staff who convert judgments and awards into payment
 - Legal affairs staff who liaise with bailiffs, process servers and enforcement departments on active files
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Course Outline:

Day 1: Reading the Judgment and the Architecture of Recourse

- Judgment Anatomy Worksheet: Parties, Operative Part, Reasoning and Findings of Fact
- Final, Interlocutory and Default Judgments: Which Rulings Are Open to Challenge
- Ordinary Routes of Recourse: Appeal and Objection to a Default Ruling
- Extraordinary Routes: Cassation on Points of Law and Petition for Review
- Post-Judgment Deadline Docket: Filing Windows, Suspensive Effect and Stay Requests

Day 2: Grounds of Appeal and Standards of Appellate Review

- Error Classification Matrix: Misapplication of Law, Wrong Facts and Procedural Defects
- Standards of Review: Fresh Review of Law Versus Deference to the Trial Record
- New Evidence and New Claims on Appeal: Admissibility Tests
- Appellate Outcomes Map: Affirm, Reverse, Vary, Set Aside or Remit
- Cost-Benefit Screen for Challenging or Accepting an Adverse Ruling

Day 3: Appeal Memorandum Drafting, Oral Argument and Legal Debate

- Appeal Memorandum Skeleton: Procedural History, Grounds, Authorities and Relief
- Ground-by-Ground Rebuttal Grid Against the Lower Court's Reasoning
- Respondent's Answer Memorandum and Cross-Appeal Drafting
- Oral Argument Plan: Opening Minute, Roadmap and Handling Bench Questions
- Legal Debate Drill: Distinguishing Precedent and Rebutting Opposing Counsel

Day 4: Judicial Notification, Service of Process and Enforceable Titles

- Service Methods Compared: Personal, Substituted, Publication and Electronic Service
- Proof of Service Records and Challenges to Defective Notification
- Cross-Border Service Through Central Authorities Under the Hague Service Convention
- Enforceable Titles Checklist: Final Judgments, Arbitral Awards and Notarised Instruments
- Recognition of Foreign Judgments and Awards: New York Convention Refusal Grounds

Day 5: Execution Stage Workshop: Appeal Memorandum and Enforcement Strategy

- Asset Tracing Plan: Bank Accounts, Receivables, Real Property and Shareholdings
 - Precautionary and Executory Attachment and Third-Party Garnishment Orders
 - Execution Against Companies: Group Structures, Directors and Insolvency Signals
 - Enforcement Officer and Bailiff Coordination Log With Escalation Triggers
 - Capstone: Appeal Memorandum and Judgment Enforcement Strategy Presented to a Mock Panel
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Skills You Will Gain:

- Judgment Analysis
- Recourse Route Selection
- Appellate Brief Writing
- Oral Advocacy Before Appellate Panels
- Service of Process Validation
- Asset Tracing
- Attachment and Garnishment Planning
- Cross-Border Award Recognition

Why Attend This Course:

- Leave with an Appeal Memorandum and Judgment Enforcement Strategy built on a realistic case judgment
- Stop losing recourse rights to missed windows by running a post-judgment deadline docket from the day a ruling is issued
- Rehearse arguing a ground of appeal against a peer acting as respondent and receive feedback on structure and delivery
- Compare how judgments are executed against debtors in contracting, banking, real estate and services disputes

Conclusion:

A judgment only has value once it survives challenge and is paid. The course moves from reading a ruling and mapping the routes of recourse, through grounds of error, standards of review and the drafting of appeal and answer memoranda, to oral argument and legal debate. It then covers valid judicial notification, enforceable titles and recognition of foreign judgments and awards, and closes with asset tracing, attachment, garnishment and execution against companies, producing an Appeal Memorandum and Judgment Enforcement Strategy.
